Random Thoughts . . .

THE NIGHT SOMEONE SLIPPED THE TRUTH SERUM IN THE PUNCH BOWL

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Scene. Saturday, December 20, 8:45 p.m. The annual Bilgewater University Materials Engineering Department Christmas party is in full swing at the home of Ray, the department head. This year is unusual because Don (the Provost) and Harry (the Dean of Engineering) have shown up. Also attending are Eddie (the Assistant Dean for Academics) and most of the department faculty. Several people have commented that the punch tastes a bit strange.

Don: "Hello there, young man-I don't believe we've met."

- George: "George Murchison, joint in biomedical and materials—just finished my dissertation at Berkeley and started here this fall."
- **D:** "Ah yes—aren't you the one who's been working on truth serum? Fascinating stuff—doubt that it works, of course."
- **G:** "Oh, it works—I've got some graduate students testing sodium pentathol and I could tell you some stories that would..."
- **D:** "Yes yes, I'm sure you could—anyway, I'm pleased you chose to join the Bilgewater family."
- G: "It wasn't exactly a choice—I sent resumes to 65 schools and this was the only offer I got."
- **D:** "I know what you mean—I send my resume out whenever a chancellorship opens up but I never make it past the first interview."

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- **Eddie:** "Hey, Janet. There's something I just learned about E.C. 2000 that I'd like to run by you."
- Janet: "E.C. 2000. That's when all the computers crash, right?"
- E: "No, that's Y2K—E.C. 2000 is the new system they're going to use for..."

J: "I'm spellbound, Eddie, I truly am, but I need to grab Harry while he's here so I can snatch some of his slush funds for a lab renovation—catch me up on it later."

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- **Harry:** "So, Al, how's life going for the assistant professors these days?"
- Al: "What life—this semester I taught two new courses and sent out three proposals and Ray told me I'd better get more focused if I want to make tenure. Last week my wife mailed me a postcard at work to ask me how I've been and whether I have any spots on my calendar for her next year."
- **H:** "Cute. So Ray doesn't think you're working hard enough?"
- A: "He has no clue about what I'm doing—I said something about it the other day and he told me to stop whining."
- H: "Has a unique management style, doesn't he...anyway, I heard you got great teaching evaluations last semester and—oh, hello, Bill. I was just commenting on Al's teaching evaluations. Right up there, they tell me."
- **B:** "Yeah, they're almost obscene. If he keeps doing that, he'll end up with an Outstanding Teacher Award."
- **H:** "Whoa, Al, don't want that! I'd hate to see you wind up like most of the other untenured professors who won one of those things."
- **B:** "Yeah, take it from me, kid—if you're spending that much time on teaching, you're not paying enough attention to the important stuff."
- A: "But...."

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Irv: "Nice party, Ray—better than your usual snoozers. What made Harry and Don decide to show up?"

- **Ray:** "They know I'm looking to get out of this dump, and if I go my \$12 million scanning microscope project goes with me and the overhead from that grant is keeping them alive."
- I: "I thought all the grumbling about you at the last department review might have had something to do with it aren't the assistant professors on your case about dumping all those new course preparations on them and pushing them to crank out ten proposals a year?"
- **R:** "Ah, they're just a bunch of whiners. Besides, who would Harry get to replace me? Jones? Frobish? Daffy Duck? Bring Eddie back from the Dean's office?"
- I: "How about me? I could get drunk every day before breakfast and do a better job than you."
- **R:** "Well, you've been practicing the first part for 15 years my only question is whether they'd catch you first for mismanaging funds or working your way through the secretary pool."

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- Eddie: "Hey, Gene—I was just looking at E.C. 2000 the other day, and I noticed that it..."
- Gene: "E.C. 2000—that's the Web site with those porno pictures of movie stars, isn't it?"
- E: "No, it's where they define the criteria for..."
- **G:** "Oh yeah...good talking to you, Eddie, but right now I need to check with Don about something."

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- **Don:** "Larry, my boy. How are things in the microelectronics business these days?"
- **Larry:** "Couldn't be better—I brought in another \$2 million in industry money last month with a couple of wellplaced phone calls."
- **D:** "Splendid, splendid—I don't know how you keep doing it with those same old results year after year."
- L: "Nothing to it—the companies don't do real research any more and I just have to mention 'superconductivity' and 'profits' in the same paragraph and they toss me the keys to the safe...it just burns me that most of it gets skimmed by that army of beancounters you keep employed."
- D: (chuckling) "Now now, you know how hard it would be to get anything done on this campus without my hardworking staff—besides, at the Council of Provosts in Maui last month I was the envy of all those bozos when I told them Bilgewater has a bigger administrative staff

than Harvard."

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- Charlie: "So the blond says, `I don't know—which one was the horse?""
- **Joe:** (*laughing*) "That's a good one. You hear the one about the blond, the undertaker, and the rabbi who..."
- Eddie: "Hi, guys. Did either of you know that E.C. 2000 says..."
- J: "E.C. 2000—that's the real estate company I listed our house with three years ago...let me tell you, that agent I had couldn't sell flies to a frog—she was so..."
- **C:** "No, dummy—E.C. is that hospital program…like the other day this woman was rushed in with a liver infection caused by contaminated tofu that some beef producers were slipping into health food stores, and then the phony doctor who was really an escaped sex offender said…"
- E: "No, no—E.C. 2000 is this outcome-based assessment system where you have to..."
- C: "Oh right—I remember now...excuse me, I need to freshen my drink."
- J: "Hey, Harry is free—I better grab him before Ray snatches him. Later, Eddie."

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Harry: "How's it going, Ray?"

- **Ray:** "Just peachy. I've got a bunch of total losers on my faculty—tiny grants, no release time, constantly whining—and undergraduates complaining about huge lecture sections and absent professors and incomprehensible TAs, and 40 hours a week of useless committee meetings, most of which you run...plus, my wife is giving me a hard time about my working nights and weekends, my kid just got her nose and God knows what else pierced, and I've got killer hemorrhoids. Thanks for asking."
- H: "Boy, I'd really find all that distressing if it weren't for the fact that I couldn't care less about it. I've got my own problems, you know."
- **R:** "Oh yeah—like what? They won't let you add three new associate deans to the five you already have?"
- **H:** "Well, for starters the trustees are talking about instituting post-tenure review, including for administrators."

A sudden silence envelops the room, and no tenured faculty member says another word for the rest of the evening. \Box

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